# Towards a revolution in the assessment of academics ?

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# YES !

AGREEMENT ON REFORMING RESEARCH ASSESSMENT

- 4 main pledges
- 6 supporting pledges

• 805 signatories so far (including "widening countries")

*'Publish or perish' and metrics have led us into a blind alley. Let us start recognising the full breadth of value created by researchers.* 

20 July 2022

- Marc Schiltz, President of Science Europe



#### **Core commitments**

 Recognise the diversity of contributions to, and careers in, research in accordance with the needs and nature of the research

- 2. Base research assessment primarily on qualitative evaluation for which peer review is central, supported by responsible use of quantitative indicators
- Abandon inappropriate uses in research assessment of journal- and publicationbased metrics, in particular inappropriate uses of Journal Impact Factor (JIF) and h-index
- 4. Avoid the use of rankings of research organisations in research assessment

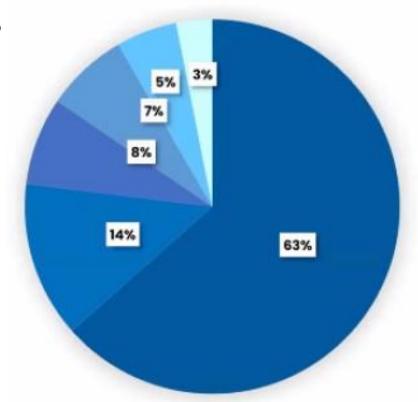
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## Coalition of the willing (CoARA)

• Membership is only open to signatories of the Agreement

 $\rightarrow$  at present over 700 members

- 6 categories
  - Universities
  - Research centers
  - Academies, learned societies, associations of researchers
  - Funding organizations
  - Not-for-profit organizations
  - National agencies





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## Funders are joining in



- Discontinuing controversial metrics such as JIF and h-index to assess researcher(s) applying for funding
- Reverting to more narrative forms of CV (such as the R4R1)
- National REF's follow suit





#### **European Research Council**

Established by the European Commission

THE ROYAL SOCIETY



## A Pathway towards Multidimensional Academic Careers A LERU Framework for the Assessment of Researchers

LERU position paper



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## Background of the paper

• assessment of researchers is a core activity for universities

• LERU wants to explore how the future may look like

• we want to do justice to the wide range of profiles and contributions needed in research today

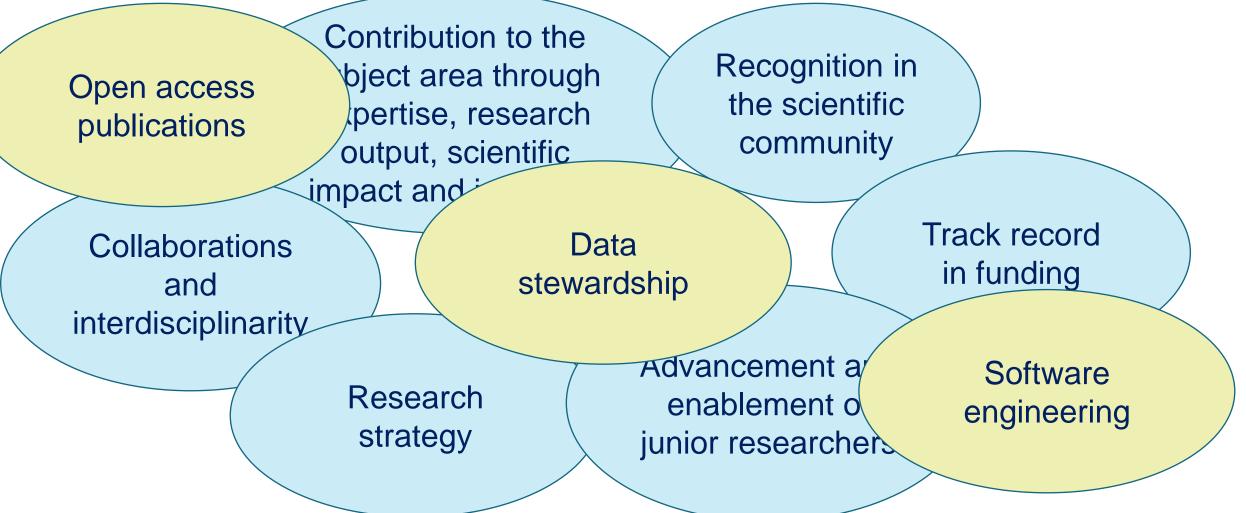
• LERU universities have been and are frontrunners in this domain



### How to assess for more diversity ?

- The first commitment is to acknowledge a larger variety of academic contributions
- From our survey conducted amongst LERU members in 2020, this was already common practice
  - as well for research, education and public engagement
- LERU universities have always looked beyond h-indexes and JIF in assessing individual researchers

### Contributions to research





#### **Contributions to education**

Engagement in highquality teaching, including al supervision and ent of student research

Development of learning tools and methods

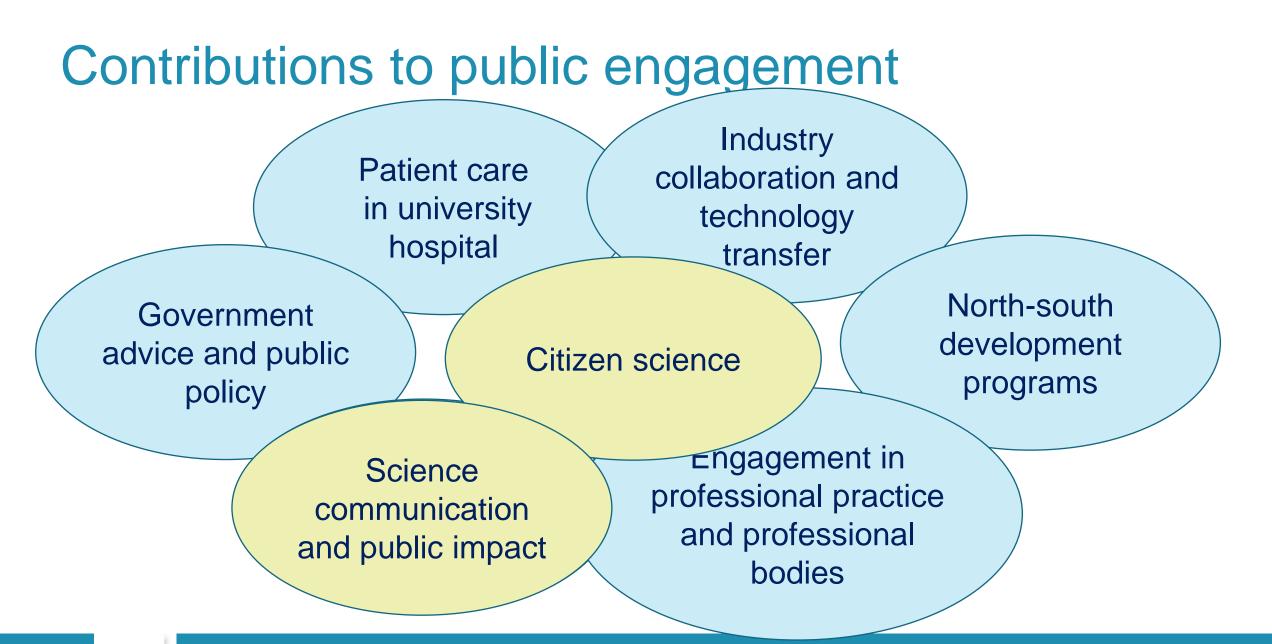
Lifelong learning

Reflection on teaching practices and curriculum development

Educational engagement outside the university

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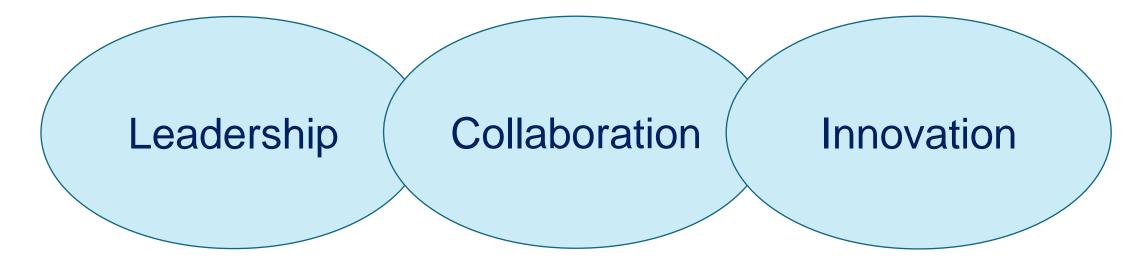
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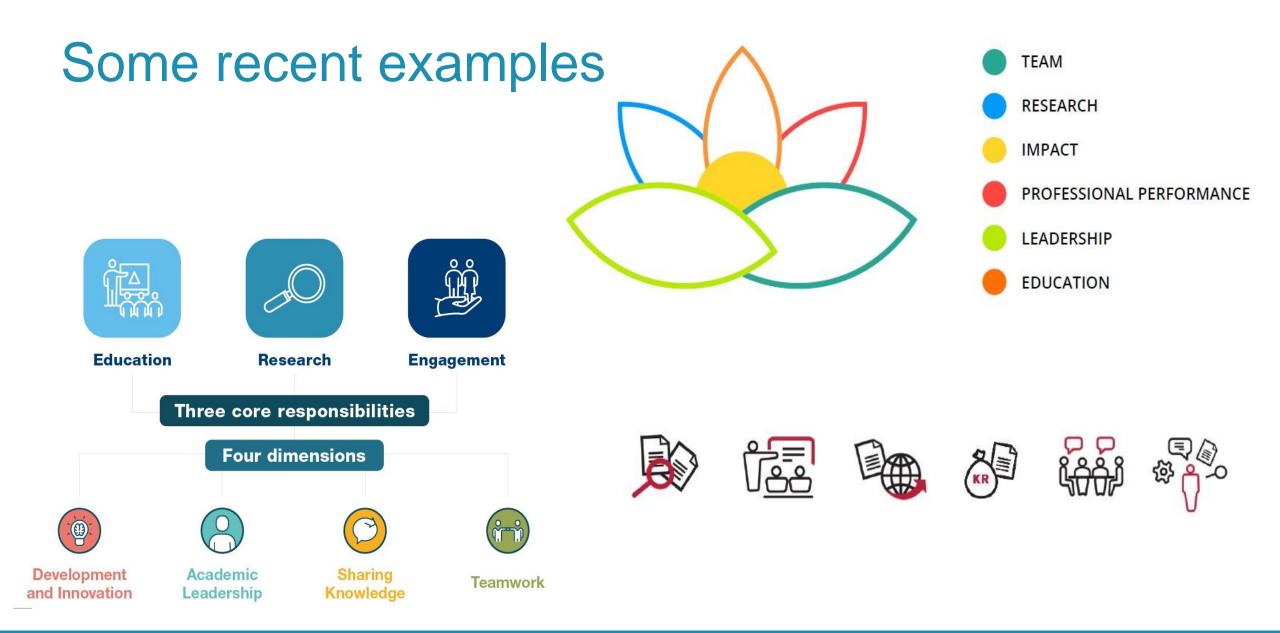
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#### Acknowledge personal development and potential

- increasing organizational responsibilities and expectations
  - requiring personal development and interpersonal skills







#### The contextual perspective

- assessment traditionally occurs as in a vacuum
- excluding context factors may lead to systematic bias
- this is well documented from an EDI perspective, focusing on the personal context of the researcher
  - we should also look at the academic context of a researcher



#### Issues with this broader assessment

 you can't be good at everything, avoid putting more pressure on candidates

• it takes more time and effort from panels

• comparing different profiles is difficult, watch out for bias and implicit hierarchies

how do you assess personal development ?

• will this new way of assessment have an impact on our international position ?

### Conclusion

- the assessment of academics is evolving, and will continue to do so
- it is not enough to use narrative CV's instead of metrics, you need to change your focus from counting output to judging achievement
- recognition of a diversity of contributions makes the assessment process complex, time consuming, delicate and messy
  - alignment and coherence is needed on the level of the broader (international) ecosystem

